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- SET A CLIMATE OF TRUST. Elicit norms from parties that encourage:
 - positive speech
- respect
- goodwill
- · patience collaboration
- creativity • allowing everyone to speak without interruption
- a good faith effort to seek workable solutions
- LISTEN to ALL sides of the dispute. Acknowledge each speaker as he or she is speaking to affirm him or her and to model listening for the
- ASK QUESTIONS of each disputant that will clarify the issues and recognize the speaker's concerns. Ask "how, when and why questions" relating to their concerns.
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